

# Chancellor's Budget Forum

November 20, 2018



# Agenda

- UAF budget planning
- Recent budget history
- FY19 (current year) operating & capital budget:
  - New funding sources
  - Fixed costs & capital
  - Enrollment initiatives
  - Research initiatives
- FY20 & FY21 Planning
- Questions?

# UAF budget planning

# UA Board of Regents' 2025 Goals

1. Contribute to Alaska's Economic Development
2. Provide Alaska's Skilled Workforce
3. Grow our World Class Research
4. Increase Degree Attainment
5. Operate More Cost Effectively

[www.alaska.edu/pres/goals-metrics/](http://www.alaska.edu/pres/goals-metrics/)



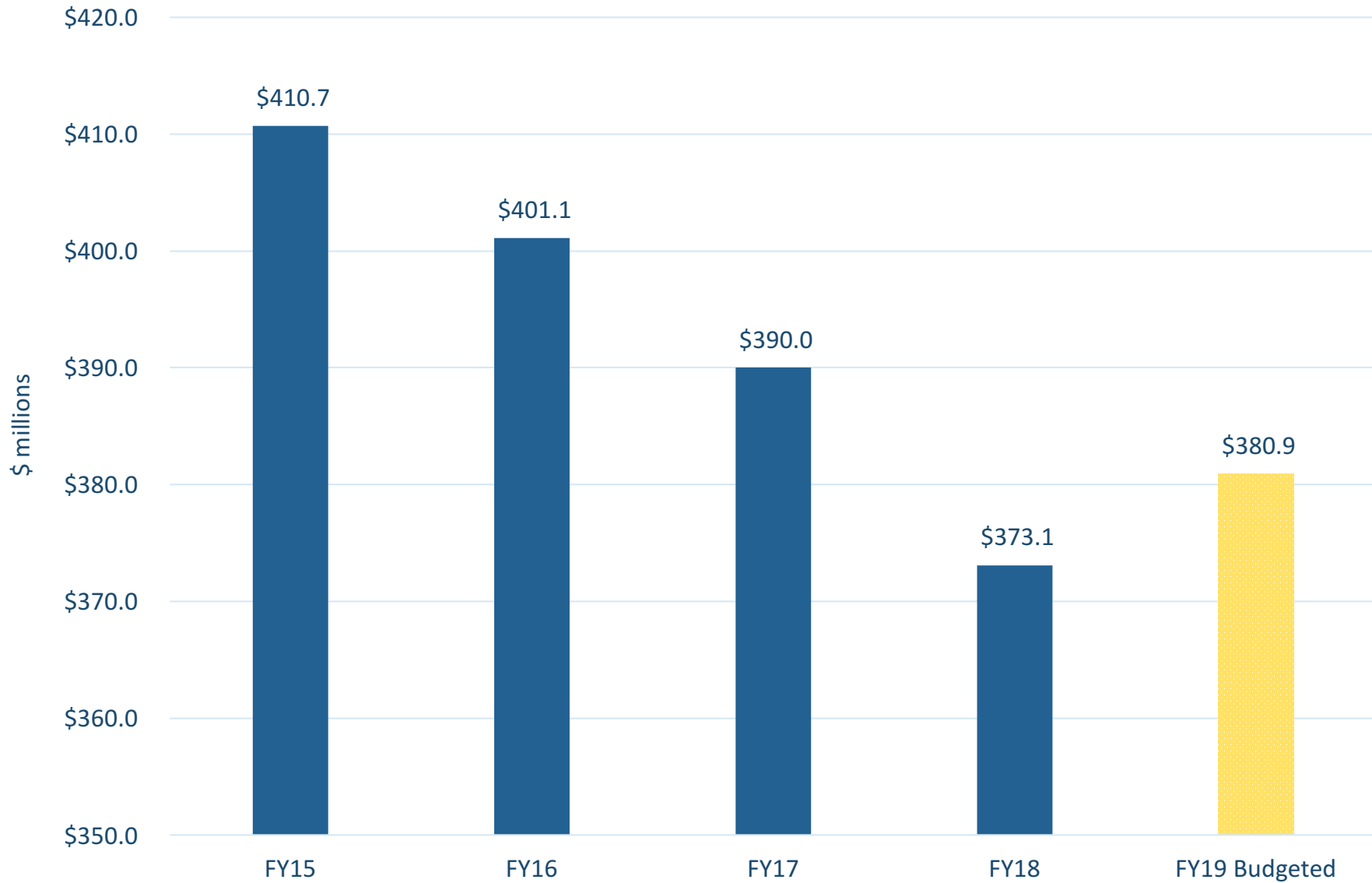
# UAF's Strategic Planning Goals

1. Modernize the student experience
2. Solidify our global leadership in Alaska Native and Indigenous programs
3. Achieve Tier 1 research status
4. Transform UAF's IP development and commercialization enterprise
5. Embrace and grow a culture of respect, diversity, inclusion and caring
6. Revitalize key academic programs from occupational endorsements to PhD



# Recent budget history

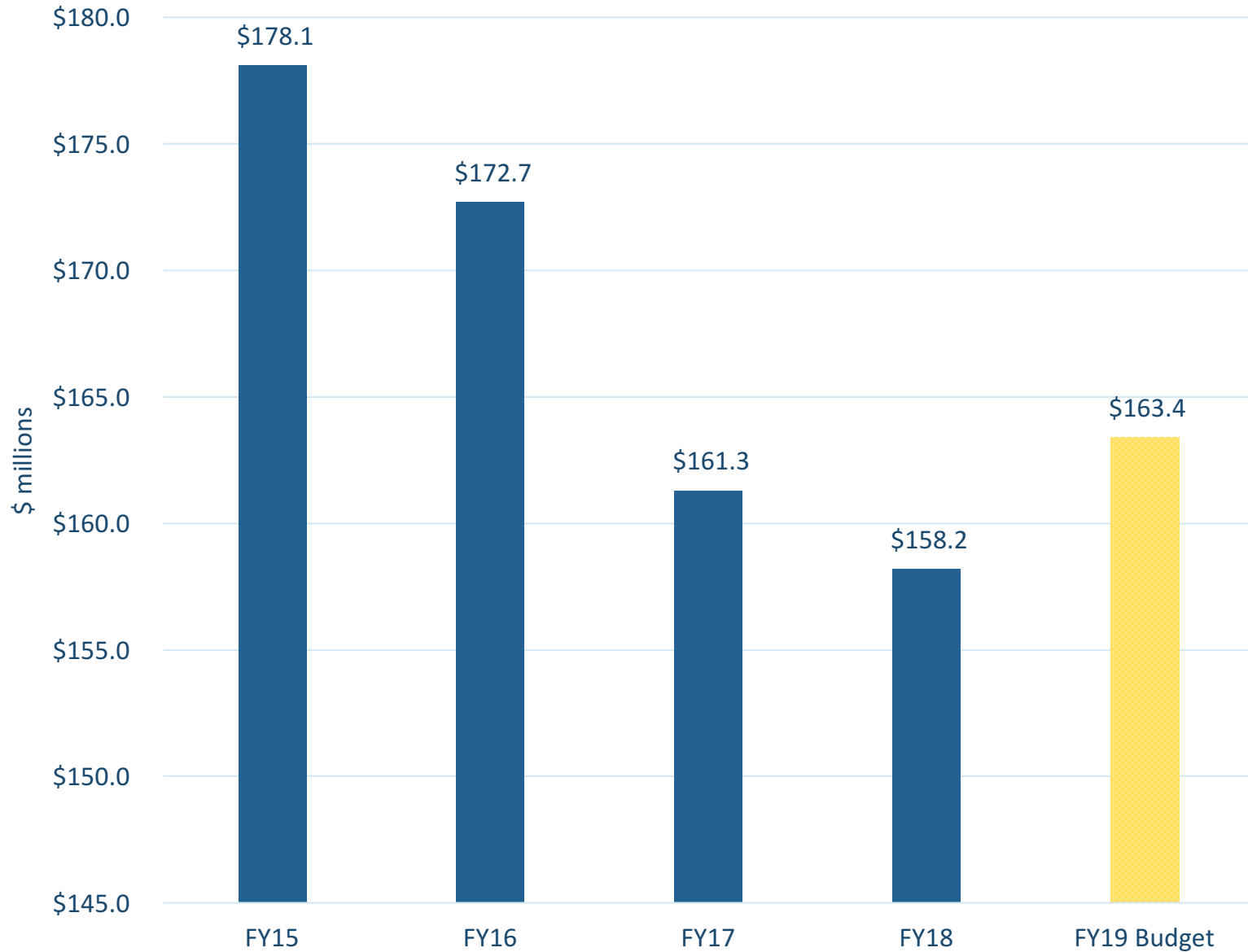
# UAF Total Operating Revenue FY15-FY19\*



\*Chart includes state GF; does not include UA intra-agency transfers.



# UAF BOR Authorized State GF Budget FY15-FY19\*\*



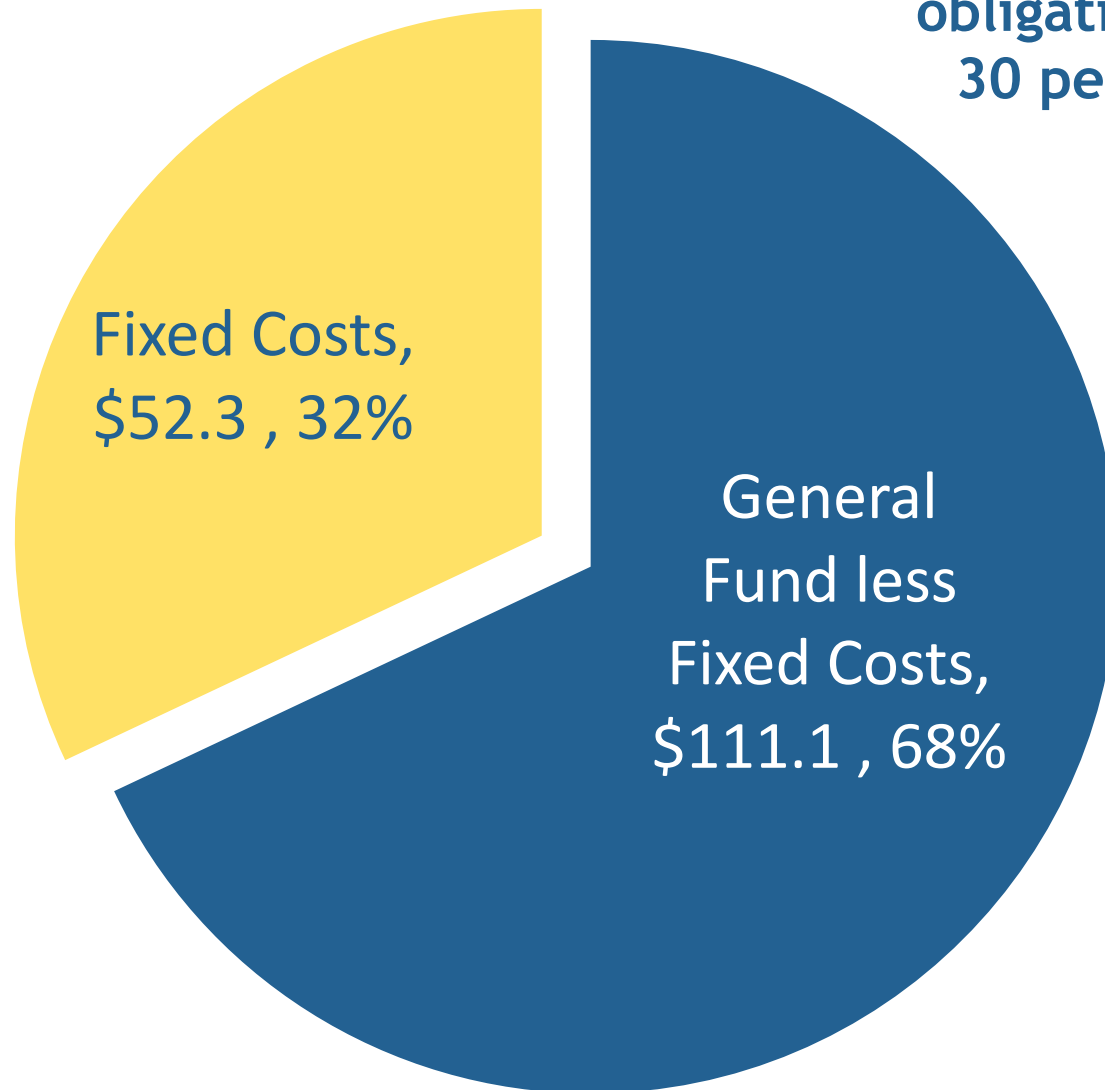
\*\* Per UA BOR Authorized Budgets for each respective year





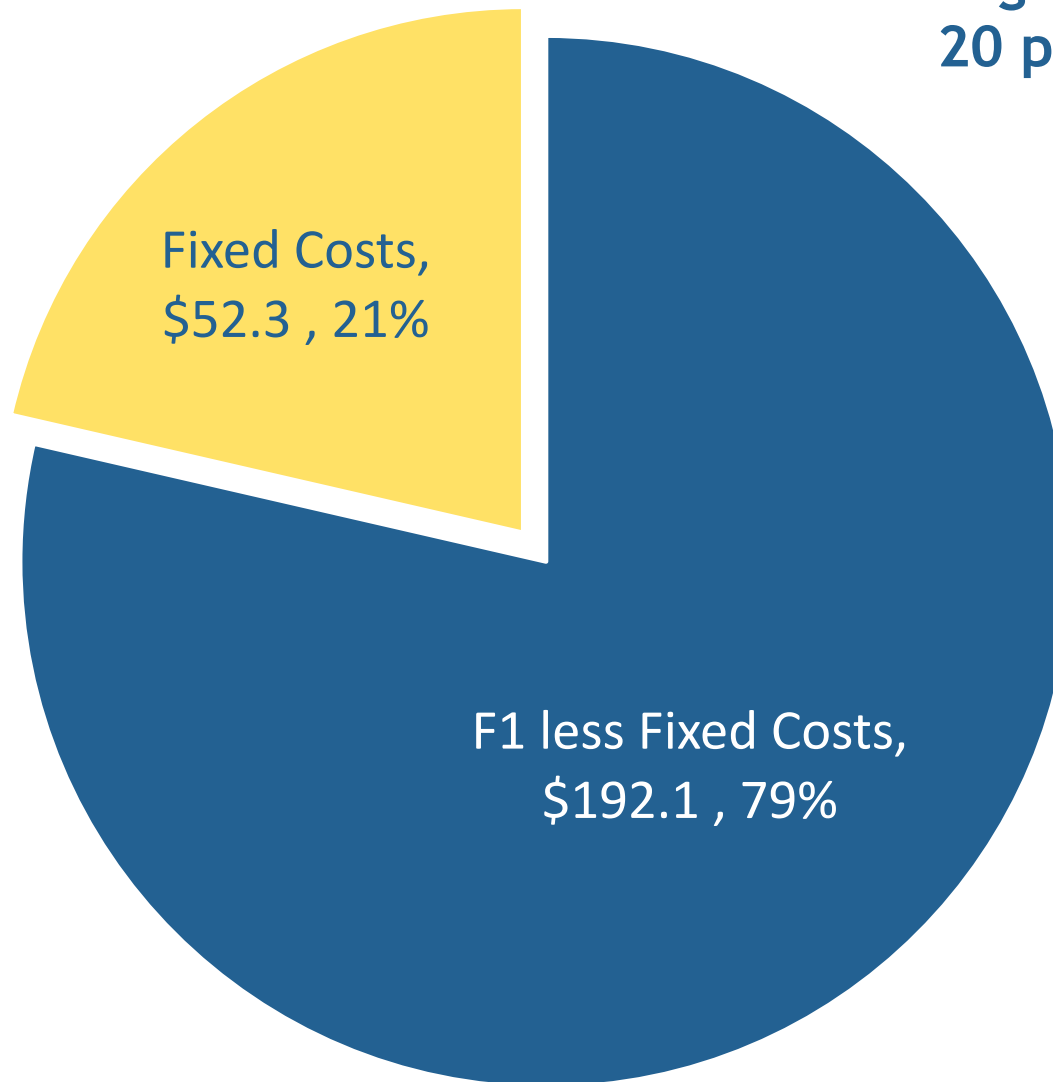
**FY19 UAF GF: \$163.4M**  
**Fixed Costs: \$52.3M**

UAF annual fixed cost obligations make up over 30 percent of UAF GF.

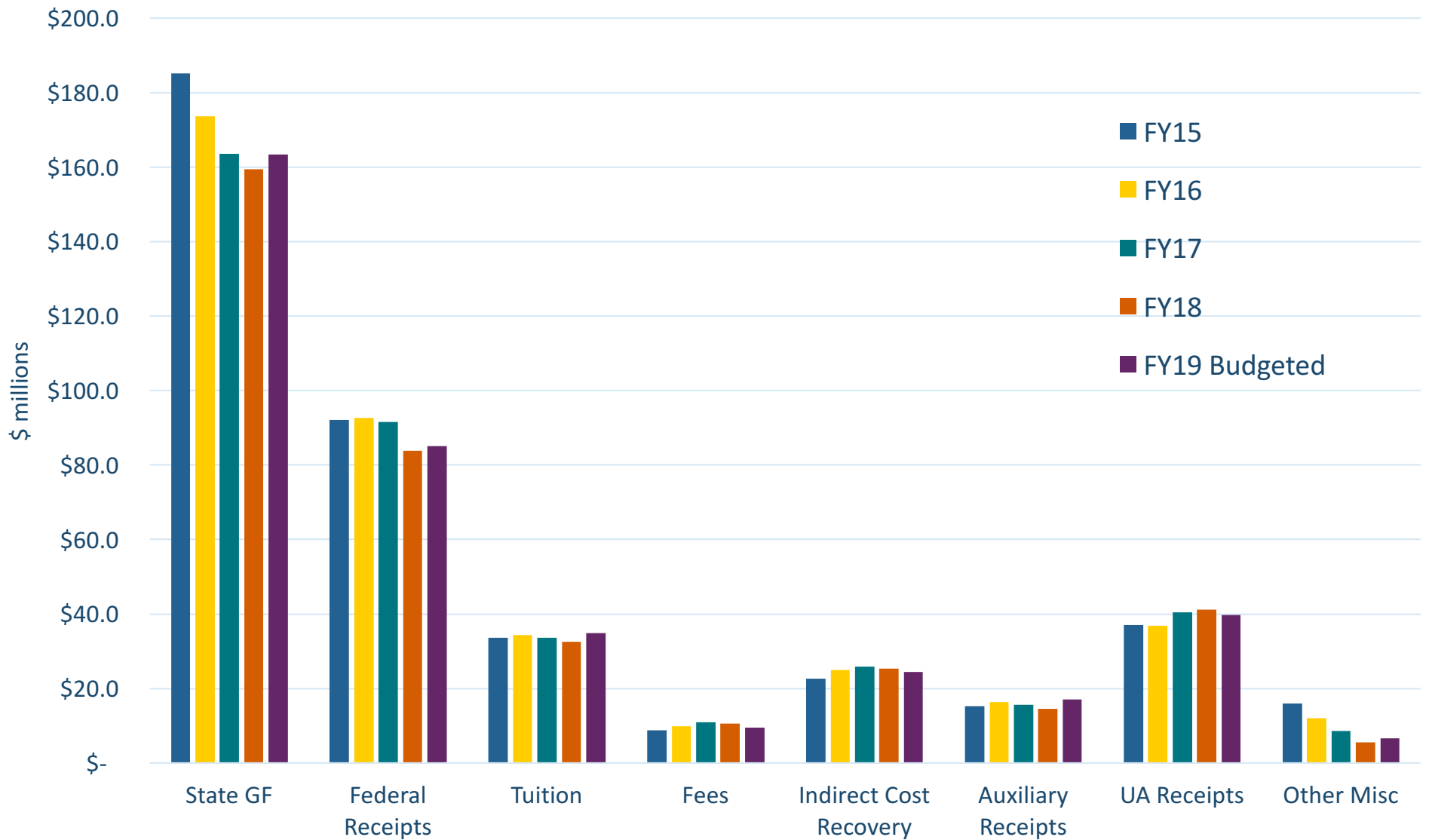


**FY19 UAF F1: \$244.4M**  
**Fixed Costs: \$52.3M**

UAF annual fixed cost obligations make up over 20 percent of UAF F1.



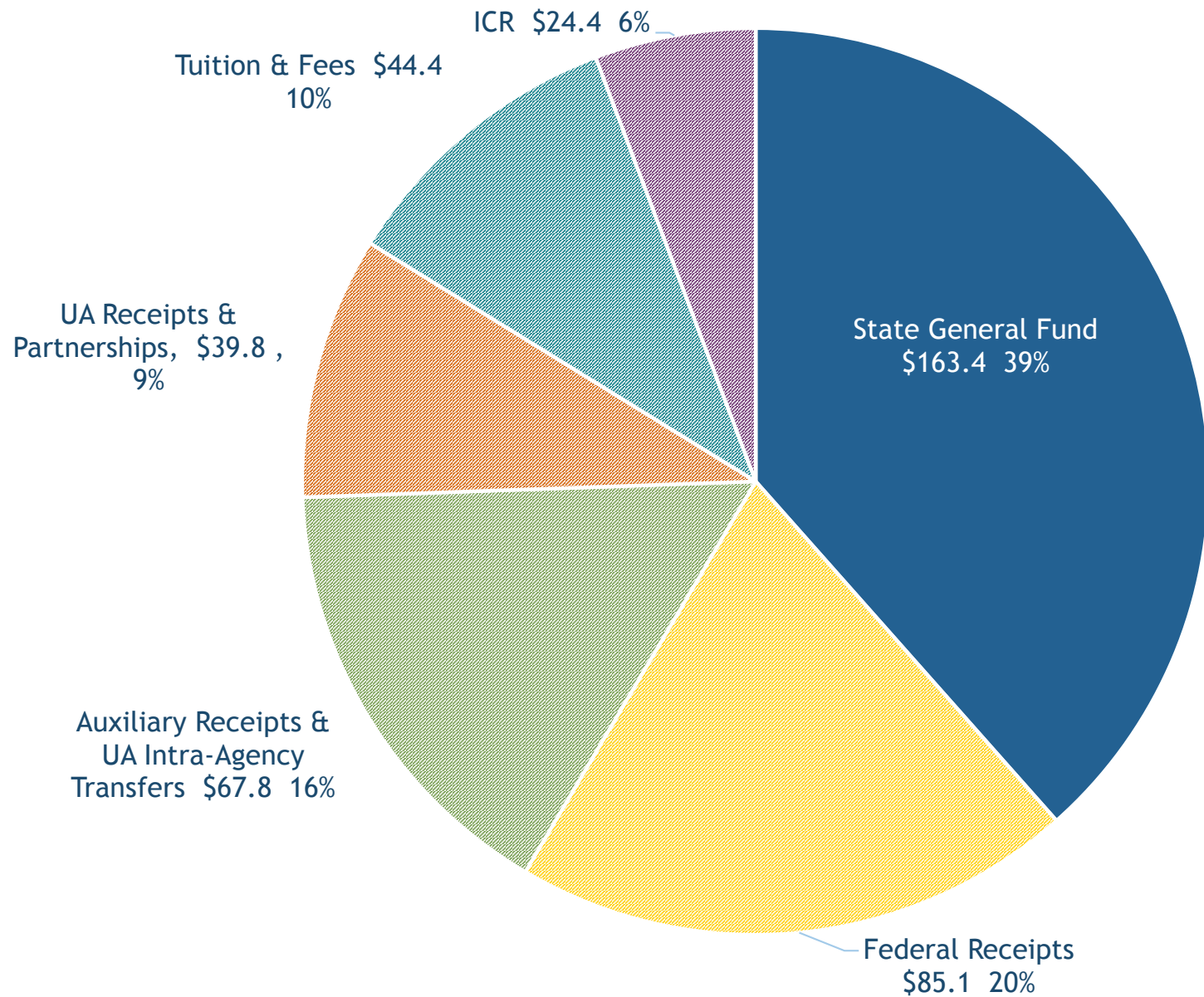
# UAF Total Operating Revenue FY15-FY19\*



\*Chart does not include UA intra-agency transfers.



# FY19 UAF Operating Budget: ~\$425M



**UAF's FY19 (current year)**

**Operating and capital budget**

# FY19 Fixed and Capital Costs

- FY19 operating funding for fixed costs:
  - Facilities O&M increase (ELIF): \$2M
  - Utilities cost increases: \$1M
- FY19 capital funding:
  - Only for deferred maintenance
  - UAF portion was \$3.1M

# 3 sources of new funding in FY19

- \$1.9M - State general fund allocation increase (base)
- \$2.1M - UA system office three-year investment
- \$1.5M - Chancellor's reinvestment of carry forward funds from FY18 (one-time)

**Total: \$5.5M**

# UAF's FY19 (current year)

## Enrollment and degree attainment



# FY19 Strategic Investment

## Enrollment and Degree Attainment: \$3.5M

- Enrollment: \$1,965,000
  - Restore staffing in Financial Aid & Admissions
  - Partnership with Ruffalo Noel Levitz - 2 components:
    - Strategic enrollment planning
    - Predictive analytics & student search
  - Reengage non-enrolled AK Scholars
  - Student success collaborative
  - Staffing for transfer student degree completion
  - CTE tuition discount
- Marketing \$525,000
- Programs & WFD: \$976,000
  - Launch Bachelor of Applied Management (BAM)
  - Boost enrollment in online STEM GERs
  - Expansion of academic program capacity
  - Psychology faculty hire
  - Education (RAHI & teacher preparation expansion)



# UAF's FY19 (current year)

## Research

# FY19 Strategic Investment Research: \$1.86M

- One Health \$500,000
- Center for Arctic Policy Studies (CAPS) \$150,000
- COBRE biomedical proposal \$140,000
- Faculty support/hires \$475,000
  - CFOS mariculture
  - CEM mining research (MIRL)
  - GI sea ice
- Match & seed funding \$250,000
- Branding & marketing \$125,000
- Arctic data collaborative \$100,000
- OIPC \$120,000



# FY20 Planning

# FY20 Budget Timeline

- Aug. 2018: UAF submitted request to President
- Nov. 8, 2018: BOR approved UA Budget
- Early Dec. 2018: Governor Walker's budget released  
*Revise budget plans, if warranted*
- Dec. 2018-Feb. 2019: Governor Dunleavy may release revised budget  
*Revise budget plans, if warranted*
- May 2019: Final state budgets adopted
- June 2019: President & Chancellor's decisions
- July 1, 2019: FY20 begins



# UAF FY20 Operating and Capital Budget Request

## UAF Operating: \$10.691M total\*

*\*Estimated; does not include compensation or facilities maintenance portion TBD*

- Compensation: TBD
- Facilities Maintenance: TBD
- Fixed costs (utilities, software, electronic journals): \$1.450M
- Goal #1 - Economic Development: \$250K
- Goal #2 - Workforce Development: \$1.055M
- Goal #3 - Research: \$1.450M
- Goal #4 - Degree Attainment: \$4.443M
- Goal #5 - Cost Effectiveness: \$1.110M
- Title IX and Safety: \$933K

## UAF Capital: \$92.4M total

- Deferred Maintenance: \$30.5M (*UAF estimated portion*)
- New Construction, Major Renewals, Infrastructure: \$56.9M
- Research Initiative Seed Funds: \$5M



# UAF's portion of FY20 BOR Approved Budget

## UAF Operating: \$6.626M total\*

*\*Estimated; does not include compensation or facilities maintenance portion TBD*

- Compensation: TBD
- Facilities Maintenance: TBD
- Fixed costs (utilities, software, electronic journals): \$1.450M
- Goal #1 - Economic Development: \$250K
- Goal #2 - Workforce Development: \$550K
- Goal #3 - Research: \$1.0M
- Goal #4 - Degree Attainment: \$2.443M
- Title IX and Safety: \$933K

## UAF Capital: \$35.5M total\*

*\*Estimated; does not include UA Fab Lab portion (if any)*

- Deferred Maintenance: \$30.5M (UAF estimated portion)
- Research Initiative Seed Funds: \$5M
- Digital Fabrication Labs (Fab Labs): TBD



# FY21 Planning



# Planning for FY21 budget development

- One single call for proposals
- Primary alignment with one of the five UA goals
- Align with UAF strategic priorities

## 1. Contribute to Alaska's economic development

Increase STEM graduates

Increase # invention disclosures

## 2. Provide Alaska's skilled workforce

Increase % of educators hired

Double number of health program completions

## 3. Grow our world class research

Lead the world in Arctic related research

Increase research expenditures <sup>(1)</sup>

## 4. Increase degree attainment

Fiscal Year Student Full Time Equivalent (FTE)

Increase completions

## 5. Operate more cost effectively

Decrease total cost of education (indirect and direct) per completer

Increase annual completions per Full Time Equivalent (FTE)



# FY21 Process and Timelines

- Nov. 21, 2018 (tomorrow): RFP circulated. Discuss your ideas with your Dean/Director
- Feb. 11, 2019: Proposals due to Provost Office
- Feb. 18, 2019: Deans/Directors submit their rankings
- February-March 2019: Planning and Budget Committee
- June-August 2019: State OMB & UA System/President provides budget priorities/guidelines
- July-August 2019: Chancellor incorporates top UAF initiative ideas into the budget request to UA System office



# Advocacy

- Advocacy is a year-round effort
- Share UA themes:
  - Economic growth & innovation
  - Develop Alaska's skilled workforce
  - Research – solve Alaska's problems
  - Higher education
- “Elevator speech”
  - Why is UA important to the state?
  - How does UAF impact you?
  - What will resonate?



# Questions?